

Ref	Project Name	Overview	Status since last report	Overview Reason	Risks	Issues	Budget	Schedule	Project Manager	Project Sponsor	Start Date	End Date	Revised End Date	Original Planned Budget	Approved Budget	Actual Spend
10206	Playground Improvements Phase 4	Green	→	The Play Strategy has been agreed and priorities for improvements and refurbishments of play areas have been determined. Funding has been agreed for the remaining three play areas at Horsell Moor, Oakfield and Sutton Green. Works at Horsell Moor and Oakfield are underway and anticipated to be completed in August 2023. Refurbishment of Sutton Green Play Area is currently on hold until the investment programme is reviewed.	Green	Green	Green	Green	Arran Henderson	Beverley Kuchar	01/08/2007	30/04/2009	31/03/2024	£ 883,000	£ 693,155	£ 592,634
10297	Local Development Framework	Green	→	The Development Management Policies (DMP) has been adopted and is now part of the Development Plan for the area. The Site Allocations DMP has also been adopted. The original programme is completed and the core strategy is under review. The target for this element to be completed is October 2023 which aligns to the end date of the five year review. Members will be asked to consider the preparation of a new Local Plan for the Borough as the existing Local Development Plan period runs till 2027. This would be a new project.	Green	Green	Green	Green	Mike Slater	Beverley Kuchar	01/04/2010	01/12/2014	31/10/2023	£ 389,550	£ 689,550	£ 636,513
10916	Hoe Valley Flood Alleviation And Enhancement Appraisal	Green	→	Project originally commenced work in 2016, when a contractor was appointed to develop the outline design work ready for planning. Public consultation was also undertaken in 2017. The project was temporarily suspended in 2020 following a review of the investment programme. In light of the Council's current financial position it is unlikely that this project will be taken forward. Should external funding be sourced, a new project will be created as the scope and financing of the project will significantly change. Project closure is in progress.	Green	Green	Green	Green	David Loveless	Beverley Kuchar	01/04/2016	31/10/2017	31/07/2023	£ 600,000	£ 1,103,205	£ 772,835
20000	Sheerwater Regeneration	Red	→	The leisure and recreational facilities in the grounds of Bishop David Brown were completed in September 2021. Eastwood Leisure Centre was officially opened in October 2021. The purple phase of the project was completed in September 2021. Work has started on site on both the red and the copper phases. Yellow phase is under construction. Confirmation of the Compulsory Purchase Order has been agreed by the Secretary of State. <u>Project is red because of financial risks, including build cost inflation, rising interest rates and availability of funding.</u> In July 2023, Council agreed that the Development Agreement with ThamesWey be brought to an end after the phases currently under construction. A consultation has commenced on what should happen to the rest of the regeneration area and the external strategic options review is ongoing. A further report will be brought back to Council in the Autumn.	Red	Amber	Amber	Green	Paola Capel-Williams	Louise Strongitharm	22/07/2018	30/09/2027	None.	£ 491,657,023	£ 491,657,023	£ 187,875,210
20019	Heather Farm SANG	Green	→	Land has been leased to the Council and leased back to Horsell Common Preservation Society to manage the site as a Suitable Alternative Natural Green Space (SANG). All the original financial and legal requirements are complete. The site opened in January 2016. The Council has provided funding for the expansion of car parking spaces to support the increasing use of the SANG. The Heather Farm management plan sets out certain infrastructure items to be delivered as part of the maintenance of the SANG. The project end date enables those works to be carried out during these first ten years of its operation. Work has now commenced on the erosion element of the project. Further consideration now needs to be given as to whether to close this project and manage the site as part of business activities.	Green	Green	Green	Green	Tracey Haskins	Beverley Kuchar	31/10/2014	31/10/2019	31/12/2025	£ 1,719,856	£ 1,850,039	£ 1,800,206
20067	Developing A Favourable Conservation Status Licence	Green	→	The project was established working closely with Natural England (NE). Habitat improvement works were completed in 2020. Surveys are undertaken periodically. Joint working with NE to share best practice is ongoing and learning between the Woking pilot and the national district level licensing roll out by NE continues. The Council's Strategic Organisational Licence from NE was renewed in March 2023. Scoping is in progress to inform future steps.	Green	Green	Green	Green	Tracey Haskins	Beverley Kuchar	31/08/2015	31/03/2021	31/12/2023	£ 50,000	£ 181,000	£ 147,789
20120	Rainwater Gardens	Red	↓	First pilot rain garden completed successfully in Blackdown Close, Sheerwater, in February 2019. Alpha Road rain garden also completed. In principle funding has been allocated to the project from SCC over the next three years, however <u>due to changing priorities this project is now red and will now be closed and handed back to SCC for implementation.</u>	Red	Red	Red	Red	Faouzi Saffar	Beverley Kuchar	01/06/2018	31/03/2019	31/05/2025	£ 50,000	£ 50,000	£ 44,711
20122	CCTV Upgrade And New Control Room	Green	→	The Control Room has been constructed. The Public Space CCTV has been operating from this control room for approximately 18 months. The next phase is to migrate the Woking Car Park Team to the new Control Room and to finish the final CCTV upgrades. However, these works are currently being reviewed in line with the Council's Fit for the Future savings review.	Green	Green	Green	Green	Trevor Kimber	David Loveless	24/06/2019	31/03/2020	31/03/2024	£ 2,175,000	£ 2,175,000	£ 1,547,131

Ref	Project Name	Overview	Status since last report	Overview Reason	Risks	Issues	Budget	Schedule	Project Manager	Project Sponsor	Start Date	End Date	Revised End Date	Original Planned Budget	Approved Budget	Actual Spend
20124	Woking Integrated Transport	Green	→	The retention period for the main contracted works has expired and payments with this contractor have been settled. Outstanding project works relate to the installation of bollards at Christchurch Way and the road safety audit. Alternative lower cost bollard options are being considered and reviewed with adjoining land owners/tenants who will be affected by this arrangement. It is targeted to complete this review by early Autumn 2023.	Green	Green	Green	Green	Louisa Calam	Beverley Kuchar	01/06/2016	31/12/2020	31/03/2024	£ 24,900,000	£ 31,023,600	£ 30,766,000
20226	Housing Infrastructure Fund (HIF) – Woking Town Centre	Red	→	Previous works include utility investigations under Victoria Arch to feed into diversion costings and design. Remaining acquisitions of the triangle site are in negotiation. Demolition of the triangle is paused until full acquisitions are complete. Due to significant cost increases as a result of national inflation and cost pressures, and possible road closure disruption, it has been agreed to pause the project to enable it to be reviewed to assess its long-term viability. Discussions have been held regarding financial risk sharing with key project partners which have been confirmed as not an option. <u>Project is red because of the financial risks and the viability of the scheme. The project is under review with Homes England and once finalised, the findings will be reported. The Executive will consider the future of this project in October 2023.</u>	Red	Red	Red	Green	Louisa Calam	Beverley Kuchar	21/03/2020	15/03/2024	31/03/2027	£ 115,000,000	£ 115,000,000	£ 42,821,302
20229	Car Park Management Systems	Green	→	All town centre car parks are now on the new management system within budget. The only remaining work is installation of the internal variable message signs. This work has started in the Yellow car park (Victoria Place).	Green	Green	Green	Green	Mark Tabner	Beverley Kuchar	01/11/2020	30/11/2021	31/03/2024	£ 1,980,000	£ 1,980,000	£ 1,668,262
20233	Play Area Repairs	Green	→	The play area resurfacing works commenced in March 2022. Eight sites have been completed to date, and the remaining sites will be completed as part of the extended project, subject to funding. A report outlining the approach to future refurbishment was considered by Overview and Scrutiny in January 2023 and supported by Executive in February 2023. The programme of works for 2023/24 included surfacing repair/refurbishment works at five play areas which have been completed. A programme of works for 2024/25 will be developed once the budgets for next year are known.	Green	Green	Green	Green	Arran Henderson	Beverley Kuchar	01/09/2021	30/09/2022	31/03/2025	£ 100,000	£ 162,512	£ 87,104
20246	Woking Youth Hub	Green	→	Funding application has been approved by the Department of Work and Pensions (DWP). Following a tender exercise a provider (Surrey Care Trust) has been appointed to end of 2023. The target support group are those aged 16 -25 and on benefits, who will be mentored and supported to access employment opportunities. Target for 2023/24 is to support 115 young people through this project.	Green	Green	Green	Green	Adam Thomas	Louise Strongitharm	01/05/2021	31/05/2024	None.	£ 197,443	£197,443 (fully funded by DWP)	£ 197,443
20263	Grounds Maintenance and Street Cleaning Contract Retender	Green	→	This project is to re-tender the Grounds Maintenance and Street Cleaning Contract. A consultant has been recruited to support delivery and work is underway. The contract notice will be published on 7th August 2023.	Green	Green	Green	Green	Mark Tabner	Beverley Kuchar	16/08/2021	31/03/2023	31/03/2025	£ 80,000	£ 80,000	£ 20,535
20264	The Old Woking Community Centre	Green	→	Works commenced in November 2022. External funding has been received from the Old Woking Community Association and Surrey County Council's Your Fund Surrey (YFS). As a consequence, the scope of works has increased significantly, and the completion date has been moved to mid September 2023.	Green	Green	Green	Green	Ian Tomes	Beverley Kuchar	01/05/2021	31/12/2022	15/09/2023	£ 2,689,134	£3,275,591 £1,454,787 (WBC) £750,000 (Woking College) £1,070,804 (SCC)	£ 2,225,886
20267	Place, Branding and Marketing	Green	NEW	The project has reached the end of stage one/research. A large amount of engagement has taken place with various organisations and we are awaiting the findings and analysis to inform next steps.	Green	Green	Green	Green	Chris Norrington	Beverley Kuchar	18/11/2022	31/03/2024	None.	£ 100,000	£ 100,000	£ 30,000
20270	Woking Town Centre Masterplan	Amber	→	The first phase of resident panel consultations has completed. The one to one consultations have also been completed. Work is being done by consultants on absorption rate and townscape strategy has been completed. Public consultation on the draft was carried out between the 25th July 2022 and the 17th October 2022. A report was taken to the February 2023 Executive detailing the outcome of the consultation. Next steps will be a report to the Executive in the Summer 2023 to consider options and agree the way forward. <u>This has impacted the project end date and the project status is therefore showing amber due to schedule. A decision has been made by Executive to address this project as part of the Local Development Fund enabling this project closure.</u>	Green	Amber	Green	Amber	Mike Slater	Beverley Kuchar	01/08/2021	28/02/2023	None.	£ 173,320	£173,320 £100,000 (WBC) £73,320 (HIF)	£ 171,316
20272	Midas House Refurbishment (2nd and 3rd Floor)	Green	→	This project relates to the reinstatement (removal of tenants fixtures and fittings) of parts of the second and third floor following the expiry of tenant leases. The previous tenants pay dilapidations to the Council to cover these costs. The third floor tenants have paid the dilapidation sum and the works have been completed. The second floor tenant, following negotiations, has now paid the dilapidation costs. Next steps in relation to the second floor works are now being reviewed.	Green	Green	Green	Green	Mark Ferguson	David Loveless	01/04/2022	31/08/2022	31/03/2024	£ 300,000	£ 300,000	£ 40,846

Ref	Project Name	Overview	Status since last report	Overview Reason	Risks	Issues	Budget	Schedule	Project Manager	Project Sponsor	Start Date	End Date	Revised End Date	Original Planned Budget	Approved Budget	Actual Spend
20280	Midas House Export House District Heat And Cooling	Green	→	This project relates to connecting Midas House and Export House to the town centre district heating and cooling networks with the objective of reducing carbon emissions and improving the properties energy performance rating. The majority of this work was funded by a central government grant. The works have been substantially completed with both buildings being supplied by the district network for the last six months. Ongoing snagging and commissioning works should be completed by early Autumn 2023 at which point the project will enter the 12 months retention period.	Green	Green	Green	Green	Mark Ferguson	David Loveless	01/03/2021	31/03/2023	31/10/2023	£ 4,627,689	£ 4,627,689	£ 3,579,551
20281	Victoria Place	Red	→	The retail elements of the Victoria Place development opened in Spring 2022. The residential element was handed over to Native and marketing commenced at the end of February with 18 tenancies agreed at 6 April. The Hilton Hotel is planned to be open by Christmas 2023, however significant risks to the schedule remain due to risks relating to weather events and labour market supply which may disrupt the programme schedule and the ability to recover from any disruptions. Regular meetings with senior SRM officers continue with the Chief Executive, Project Director and the Victoria Square Woking Limited Board. SRM are fully engaged with its contractor to resolve a long term solution to the cladding. The financial implications of a delay to the opening of the hotel and the delayed opening of the centre from November 2021 are the subject of ongoing contract discussions and are being fully assessed. <u>Given these circumstances the risk rating is appropriate and a revised completion date will be agreed with SRM.</u> Please note that the project budget remains green despite the fact that actual spend is showing as over budget - the reason for this is that the Final Account process is yet to be undertaken which will resolve the value of compensation events and bring the project back within agreed budget once concluded.	Red	Red	Green	Green	Tim Wells	Julie Fisher	01/12/2016	30/04/2021	31/12/2023	£ 700,000,000	£ 700,000,000	£ 705,706,269
20291	Redevelopment Of Garages 1 To 12 Bonsey Lane Westfield	Red	→	The project was initially undertaken by ThamesWey and then reassigned to WBC and NVH to redesign and progress through planning. The project received planning permission in March 2023 and the bid for grant funding was submitted to Homes England shortly after. However, Homes England did not approve the grant application due to significant concerns over project deliverability. <u>The project is no longer viable at the current time hence the red RAG status and the project closure is underway.</u>	Red	Red	Red	Red	Jon Herbert	Louise Strongitharm	01/12/2021	31/12/2023	None.	£ 2,655,000	£ 2,655,000	£ 209,876
20300	Improvement and Recovery Programme - Fit For the Future	Green	→	In response to the Ministers statutory directions in the government intervention, the Council has developed the Improvement & Recovery Plan that is due to be adopted by Council on 22nd August. This plan combines the Fit for the Future programme (which contains our savings plans) with the Financial Recovery Plan. Four interdependent themes have been identified within a three to five year plan - the activity in the first year will be updated periodically as improvement progresses and identifies additional improvement areas that arise.	Green	Green	Green	Green	Lee Danson	Kevin Foster	06/01/2023	31/03/2025	25/05/2027	£ 3,517,479	£ 3,517,479	£ 809,707
20301	EV Charging Points	Green	→	This project will enable payments to be taken for the Electric Charging points currently in the Red Car Park and the Victoria Way Car Park. In addition, the payment operator will now be responsible for charger operations and maintenance. Good progress has been made on technical charger surveys and it is anticipated that this project will still be delivered within the revised project end date subject to agreeing final commercial terms with the proposed operator.	Green	Green	Green	Green	Kyle Gellatly	David Loveless	01/09/2022	31/01/2023	31/12/2023	£ 30,000	£ 30,000	£0
20303	Dukes Court Office Suite Refurbishment	Green	→	This project relates to the refurbishment of a number of void tenant suites at Dukes Court. Works are funded by dilapidation contributions from previous tenants. Works have included new ceilings, lighting, decoration and carpets which have been substantially completed with only minor snagging items outstanding.	Green	Green	Green	Green	Mark Ferguson	David Loveless	01/04/2022	31/10/2022	29/09/2023	£ 265,000	£ 265,000	£ 27,885
20319	Egley Road Barn Site	Green	NEW	This project relates to obtaining a planning application on the land south of Hoe Valley School on the Egley Road. Consultants have been appointed to develop the application and discussions have been ongoing with Surrey County Council about a potential educational use for part of the site. The final scheme layout/mix use should be agreed early Autumn with a planning application submitted late 2023.	Green	Green	Green	Green	Mark Ferguson	David Loveless	26/03/2023	31/10/2023	None.	£ 130,000	£ 130,000	£ 1,070
20320	Monument Way West	Green	→	The original intention of this project was to obtain planning permission for an industrial scheme on this site. In parallel to this project the site was marketed for storage use. A competitive rental offer was received and has been accepted with the lease now completed. Therefore this project will be closed.	Green	Green	Green	Green	Mark Ferguson	David Loveless	20/03/2023	30/09/2023	None.	£ 75,000	£ 75,000	£ 550
20326	Former Scout Hut - Residential Planning Application	Green	→	The planning application has been submitted. A decision in regards the planning consent is expected during late October 2023.	Green	Green	Green	Green	Mark Ferguson	David Loveless	01/03/2023	31/12/2023	None.	£ 25,000	£ 25,000	£0

Ref	Project Name	Overview	Status since last report	Overview Reason	Risks	Issues	Budget	Schedule	Project Manager	Project Sponsor	Start Date	End Date	Revised End Date	Original Planned Budget	Approved Budget	Actual Spend
20327	Westfield Avenue Compound - Residential Planning Application	Green	→	This project is for the preparation and submission of a Planning Application for a residential development of the Westfield Avenue Compound site, which will deliver 9 houses. A public consultation has been completed and the scheme design is now being finalised. The planning application is to be submitted by October 2023.	Green	Green	Green	Green	Mark Ferguson	David Loveless	01/03/2023	31/12/2023	None.	£ 35,000	£ 35,000	£ 4,825
Projects at Practical Completion																
10221	Private Finance Initiative	Amber	→	All of the 224 PFI houses are now occupied by families nominated from the Council's housing register. 147 private sale homes were completed in August 2018. <u>Project is amber due to the outstanding adoption of open spaces, however the project is now in the process of being closed.</u>	Green	Amber	Green	Green	Paola Capel-Williams	Louise Strongitharm	02/01/2005	31/12/2010	30/06/2022	£ 3,260,000	£ 4,490,307	£ 4,390,268
20146	Leisure Lagoon Modernisation	Green	→	Works are complete, and the project remains in retention until the contractor addresses the defects identified during the original contractual defects period. The main defect is with part of the changing room floor which the contractor is addressing. Project will be closed once the defects have been addressed.	Green	Green	Green	Green	David Loveless	Beverley Kuchar	01/06/2017	30/04/2018	30/06/2020	£ 800,000	£ 1,855,000	£ 1,797,746
20186	Woking Park- CCTV Installation	Green	→	Project is now complete. Project Manager is arranging the closure of workbook.	Green	Green	Green	Green	Trevor Kimber	David Loveless	01/12/2017	31/05/2018	None.	£ 235,000	£ 235,000	£ 199,700
20191	Old Woking Independent Living	Green	→	Project completed October 2021 and is now in defects period. Final account has been agreed and retention period finished at the end of October 2022. Defects correction certificate issued. Project closure is being progressed.	Green	Green	Green	Green	Ian Tomes	Louise Strongitharm	17/12/2017	21/09/2021	12/10/2021	£ 16,700,000	£ 16,700,000	£ 16,498,393
20223	New Temporary Accommodation	Green	→	The project is now delivered. Both 121 Chertsey Road and Waterman House are both fully occupied. Project closure is in progress.	Green	Green	Green	Green	Jon Herbert	Louise Strongitharm	01/08/2019	31/12/2020	31/01/2022	£ 4,567,087	£ 5,752,063	£ 5,650,025
20259	New Town Centre Signage - Wayfinding	Green	→	Nine navigational totems are in place. Project is complete and has now been put into retention until 31st May 2024.	Green	Green	Green	Green	George Chisenga	Beverley Kuchar	01/10/2021	31/12/2021	31/05/2023	£ 250,000	£ 250,000	£ 109,126
20266	Goldsworth Park Retail Centre Car Park Works	Green	→	This project is for repairs, surfacing works and white lining to areas of Goldsworth Park Retail Centre car park. This project was in retention until August 2022. The contractor is required to return to complete a small section of work and once done, the project will be closed.	Green	Green	Green	Green	Vanessa Tabner	David Loveless	01/01/2022	30/04/2022	31/05/2022	£ 65,505	£ 65,505	£ 60,526
20269	Community Meals Relocation To Monument Way	Green	→	Project is now complete and was delivered within schedule and budget. Defects meeting has been held with the main contractor and final remedial works are being scheduled. Project will close once this has been completed.	Green	Green	Green	Green	Pino Mastromarco	Louise Strongitharm	01/11/2021	29/04/2022	31/08/2022	£ 361,000	£ 361,000	£ 359,064
Projects Closed During Reporting Period																
20219	Pool In The Park Structural Works- Phase 1	N/a	N/a	Completed and now closed.	N/a	N/a	N/a	N/a	David Loveless	Beverley Kuchar	01/06/2019	31/03/2020	28/02/2021	£ 750,000	£ 1,150,000	£ 1,141,914
20234	Planet Woking	N/a	N/a	Completed and now closed.	N/a	N/a	N/a	N/a	Lara Beattie	Beverley Kuchar	01/09/2020	30/07/2021	31/07/2023	£ 94,580	£ 175,218	£ 169,063
20274	Woking Palace Repairs And Essential Works	N/a	N/a	Completed and now closed.	N/a	N/a	N/a	N/a	Richard Smith	David Loveless	01/11/2021	30/05/2023	None.	£ 47,500	£ 47,500	£ 35,604
20278	Redeployable CCTV	N/a	N/a	Completed and now closed.	N/a	N/a	N/a	N/a	Trevor Kimber	Beverley Kuchar	04/01/2022	31/03/2022	28/02/2023	£10,020	£10,020	£7,175

KEY	Green	Project is progressing according to agreed plans and targets and is within all tolerances.
	Amber	Project contains areas of concern which are impacting on delivery and may need remedial action.
	Red	Project is failing in one or more areas and is in need of immediate attention.
	Blue	Project on closure, had variations previously highlighted.
	↑	Overview RAG Flag has improved since the last Project Monitoring Report.
	→	Overview RAG Flag is the same as the last Project Monitoring Report.
	↓	Overview RAG Flag is worse than the last Project Monitoring Report.
Revised End	Indicates that CLT has authorised an extension to the schedule of a project. If a project exceeds its budget/timescale and a formal request for an extension to either is agreed, the rag flags will be baselined against the revised budget/timescale.	