

Ref	Project Name	Overview	Status since last report	Overview Reason	Risks	Issues	Budget	Schedule	Project Manager	Project Sponsor	Start Date	End Date	Revised End Date	Original Planned Budget	Approved Budget	Actual Spend
20000	Sheerwater Regeneration	Amber	→	The leisure and recreational facilities in the grounds of Bishop David Brown were completed in September 2021. Eastwood Leisure Centre was officially opened in October 2021. The purple phase of the project was completed in September 2021. Red and the copper phases are nearing completion. Yellow phase is under construction. In July 2023, Council agreed that the Development Agreement with Thamesway be brought to an end after the phases currently under construction. Following submission of Thamesway's business case funding is being drawn down to complete the red, copper and yellow phases. In October 2023 Council agreed to the refurbishment of circa 100 homes (financed by Capital Receipts). <u>Project is amber whilst the rescoping of the project is undertaken, part of which will be resetting the budget to reflect the revised scheme.</u>	Green	Green	Amber	Green	Paola Capel-Williams	Louise Strongitham	22/07/2018	30/09/2027	None.	£491,657,023	£491,657,023	£228,616,837
20019	Heather Farm SANG	Green	→	Land has been leased to the Council and leased back to Horsell Common Preservation Society to manage the site as a Suitable Alternative Natural Green Space (SANG). All the original financial and legal requirements are complete. The site opened in January 2016. The Council has provided funding for the expansion of car parking spaces to support the increasing use of the SANG. The Heather Farm management plan sets out certain infrastructure items to be delivered as part of the maintenance of the SANG. The project is now in the process of being closed. Related works will be managed as part of business as usual activity.	Green	Green	Green	Green	Tracey Haskins	Beverly Kuchar	31/10/2014	31/10/2019	31/12/2025	£1,719,856	£1,850,039	£1,800,206
20067	Developing A Favourable Conservation Status Licence	Amber	↓	The project was established working closely with Natural England (NE). Habitat improvement works were completed in 2020. Surveys are undertaken periodically. Joint working with NE to share best practice is ongoing and learning between the Woking pilot and the national district level licensing roll out by NE continues. The Council's Strategic Organisational Licence from NE was renewed in March 2023. <u>The project is now complete and is in the process of being closed down.</u>	Green	Green	Green	Amber	Tracey Haskins	Beverly Kuchar	31/08/2015	31/03/2021	31/12/2023	£50,000	£181,000	£147,789
20120	Rainwater Gardens	Red	→	First pilot rain garden completed successfully in Blackdown Close, Sheerwater, in February 2019. Alpha Road rain garden is also now complete. <u>Project status is red as the project in its current form will be closed once final accounts have been settled.</u> A new project will be initiated and led by SCC.	Red	Red	Red	Red	Faouzi Saffar	Beverly Kuchar	01/06/2018	31/03/2019	31/05/2025	£50,000	£50,000	£44,711
20122	CCTV Upgrade And New Control Room	Green	→	The Control Room has been constructed and is occupied by the Woking Car Park Team. We continue to work with Virgin Media in regards the fibre-network and to finish the CCTV upgrades.	Green	Green	Green	Green	Trevor Kimber	David Loveless	24/06/2019	31/03/2020	31/03/2024	£2,175,000	£2,175,000	£1,638,353
20124	Woking Integrated Transport	Green	→	Works to public realm outside the Railway Station, Church Path, Chapel Street, and improvements along High Street are complete. The retention period for these main contracted works has expired and payments with this contractor have been settled. Outstanding project works relate to the installation of bollards at Christchurch Way and a road safety audit. Work to implement these areas is ongoing, with completion expected in September 2024. Once complete project will be closed.	Green	Green	Green	Green	Louisa Calam	Beverly Kuchar	01/06/2016	31/12/2020	30/09/2024	£24,900,000	£31,023,600	£30,813,498
20226	Housing Infrastructure Fund (HIF) – Woking Town Centre	Red	→	<u>Project is red because of the financial risks and the viability of the scheme. A joint decision between WBC and Homes England to close the project and close out project costs has been reached and this was reported to Executive on the 5th October 2023.</u> Work is ongoing to finalise the Deed of Termination of the contract with Homes England which will enable WBC to recover project costs incurred to-date. The project will be closed once all outstanding actions have been completed.	Red	Red	Red	Red	Louisa Calam	Beverly Kuchar	21/03/2020	15/03/2024	31/03/2027	£115,000,000	£115,000,000	£45,788,461
20229	Car Park Management Systems	Green	→	All town centre car parks are now on the new management system within budget. The only remaining work is installation of the internal variable message signs. This work has started in the Yellow car park (Victoria Place).	Green	Green	Green	Green	Mark Tabner	Beverly Kuchar	01/11/2020	30/11/2021	31/03/2024	£1,980,000	£1,980,000	£1,714,699
20233	Play Area Repairs	Green	→	The play area resurfacing works commenced in March 2022. Work at eight sites were completed in 2022/23, with further sites to be completed as part of the extended project, subject to funding. A report outlining the approach to future refurbishment was considered by Overview and Scrutiny in January 2023 and supported by Executive in February 2023. The programme of works for 2023/24 included surfacing repair/refurbishment works at five play areas which have been completed. A list of proposed priorities for 2024/25 has been developed as part of the play area provision review. Funding has now been secured through the UKSPF and a detailed package of works will be drawn up against the available funding.	Green	Green	Green	Green	Arran Henderson	Beverly Kuchar	01/09/2021	30/09/2022	31/03/2025	£100,000	£162,512	£114,726
20246	Woking Youth Hub	Green	→	The funding application was approved by DWP and following a tender exercise, Surrey Care Trust appointed. The target support group are those aged 16 -25 and on benefits, who will be mentored and supported to access employment opportunities. The target for 2023/24 is to support 115 young people through this project.	Green	Green	Green	Green	Julie Meme	Louise Strongitham	01/05/2021	31/05/2024	None.	£197,443	£197,443 (fully funded by DWP)	£197,443
20263	Grounds Maintenance and Street Cleaning Contract Retender	Green	→	This project is to re-tender the Grounds Maintenance and Street Cleaning Contract. A Grounds Maintenance and Street Cleansing consultant has been recruited to support delivery and work is underway. The contract notice was published on 7th August 2023.	Green	Green	Green	Green	Mark Tabner	Beverly Kuchar	16/08/2021	31/03/2023	31/03/2025	£80,000	£80,000	£49,304
20267	Place, Branding and Marketing	Green	→	Development of the website through amalgamation of Woking Works, Celebrate Woking and WeareWoking sites is underway. Further refinement of the place brand logo is underway and creation of a group of stakeholders (known as the Place Board) is in it's infancy.	Green	Green	Green	Green	Andy Denner	Beverly Kuchar	18/11/2022	30/06/2024	None.	£100,000	£100,000	£65,000

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20272	Midas House Refurbishment (2nd and 3rd Floor)	Green	→	This project relates to the reinstatement of parts of the second and third floor following the expiry of tenant leases. The previous tenants pay dilapidation to the Council to cover these costs. The third floor tenants have paid the dilapidation sum and the works have been completed. The second floor tenant has now paid the dilapidation costs and tenders for works are currently being appraised.	Green	Green	Green	Green	Tom Bardsley	David Loveless	01/04/2022	31/08/2022	30/06/2024	£300,000	£300,000	£40,846
20280	Midas House Export House District Heat And Cooling	Green	→	This project relates to connecting Midas House and Export House to the town centre district heating and cooling networks with the objective of reducing carbon emissions and improving the properties energy performance rating. The majority of this work was funded by a central government grant. The works have been substantially completed with both buildings being supplied by the district network for the last six months. Ongoing snagging and commissioning works should be completed by the end of the current heating season (March 2024), at which point the project will enter the 12 months retention period.	Green	Green	Green	Green	Mark Ferguson	David Loveless	01/03/2021	31/03/2023	31/03/2024	£4,627,689	£4,627,689	£3,613,431
20281	Victoria Place	Red	→	The retail and leisure elements of the Victoria Place development opened in Spring 2022 and now all but three units let (97% by area). The car parks opened at the same time and are operating successfully under WBC's management. The contractual arrangements between WBC and VSWL for the car park are to be resolved based upon a management contract. The Marches residential (build to rent) is managed by Native Residential and has stabilised at over 99% letting since opening in May 2022 with rents and occupancy ahead of business plan. <u>The Hilton Hotel is planned to be open in Summer 2024, however significant risks remain to the outstanding cladding remediation works due to weather events and labour market supply which may disrupt the programme.</u> Regular meetings between the contractor Sir Robert McAlpine (SRM) and the Victoria Square Woking Limited Board are being held on this key area. SRM, contractually responsible, is fully engaged with its sub-contractor to conclude the remedial work to the cladding system. The financial implications of the hotel delay and the delayed opening of the centre from November 2021 are the subject of ongoing contract discussions as part of final account negotiations. The Council is allowed to continue to access PWLB borrowing for capital costs to enable the scheme to be fully operational which incorporates the opening of the Hilton Hotel. The business case supporting the PWLB borrowing was reported to 16th November meeting of the Executive. Business Plans for 2024 are being prepared for reporting to the meeting of the Executive of the Council on 13th June 2024.	Red	Red	Green	Green	Kevin Foster	Julie Fisher	01/12/2016	30/04/2021	30/06/2024	£700,000,000	£745,000,000	£713,779,659
20291	Redevelopment Of Garages 1 To 12 Bonsey Lane Westfield	Red	→	The project was initially undertaken by Thamesway and then reassigned to WBC and NVH to redesign and progress through planning. The project received planning permission in March 2023 and the bid for grant funding was submitted to Homes England shortly after. However, Homes England did not approve the grant application due to significant concerns over project deliverability. <u>The project is no longer viable at the current time hence the red RAG status and the project closure remains in progress.</u>	Red	Red	Red	Red	Adam Browne	Louise Strongitharm	01/12/2021	31/12/2023	None.	£2,655,000	£2,655,000	£209,876
20300	Improvement And Recovery Programme – Fit for The Future	Amber	↓	There has been significant progress during this period. Public and staff consultations on the proposed changes along with Equality Impact Assessments to support decisions on service changes to make the £8.5m savings. The company governance framework is agreed and has been used to assess all companies. Commercial Protocol is in place along with supporting governance. A draft Asset Rationalisation Strategy and plan has been produced. The 2024/25 budget has been set which includes £8.5m savings. Now moving into the ninth month of the intervention and currently in the process of reviewing the improvement journey to date and planning the next phase of the four year plan. <u>Project status is amber as the scale and pace of change and the ability for staff to cope alongside delivering business as usual remains a significant concern.</u>	Amber	Amber	Green	Green	Lee Danson	Kevin Foster	06/01/2023	31/03/2025	25/05/2027	£3,517,479	£3,517,479	£748,622
20301	EV Charging Points	Green	→	This project will enable payments to be taken for the Electric Charging points currently in the Red Car Park and the Victoria Way Car Park. In addition, the payment operator will now be responsible for charger operations. A contractor has been selected and appointed to operate the payment system. The connected curb app has been installed and tested and charging for electricity use will commence from the 4th March.	Green	Green	Green	Green	Kyle Gellatly	David Loveless	01/09/2022	31/01/2023	31/03/2024	£30,000	£30,000	£0
20319	Egley Road Barn Site	Green	↑	This project relates to obtaining a planning application on the land south of Hoe Valley School on the Egley Road. Consultants have been appointed to develop the application.	Green	Green	Green	Green	Kyle Gellatly	David Loveless	26/03/2023	31/10/2023	31/05/2024	£130,000	£130,000	£37,288
20326	Former Scout Hut - Residential Planning Application	Green	→	The planning application has been submitted. A decision in regards to planning consent is expected in March 2024, however his might delayed by the potential need for further bat surveys.	Green	Green	Green	Green	Kyle Gellatly	David Loveless	01/03/2023	31/12/2023	31/03/2024	£25,000	£25,000	£9,948
20327	Westfield Avenue Compound - Residential Planning Application	Green	→	This project is for the preparation and submission of a Planning Application for a residential development of the Westfield Avenue Compound site, which will deliver 9 houses. A public consultation has been completed and the scheme design is now being finalised. The planning application was submitted in October 2023. Unforeseen expenditure has been incurred due to the need for Public Consultation, additional consultant costs, additional surveys as requested, and tree removal costs. The estimated value of the site with planning consent is £1.8m and is in the Council's pipeline of asset disposal for 2024. It is recommended that the increase in budget can be offset against capital receipts. The project budget of £60k will equal approx. 3.5% of the estimated capital receipt.	Green	Green	Green	Green	Kyle Gellatly	David Loveless	01/03/2023	31/12/2023	30/06/2024	£35,000	£60,000	£48,632

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20340	UK Shared Prosperity Fund – Programme Management	Green	NEW	The UKSPF is an external grant from Government. WBC has been allocated funding of £1,000,000 covering a period of three financial years. Work to map, track, and monitor the funds is underway to enable reporting to DLUHC and other stakeholders.	Green	Green	Green	Green	Pino Mastromarco	Beverley Kuchar	02/10/2023	31/03/2025	None.	£1,000,000	£1,000,000	£0
20346	Woking Station Secure Cycle Parking	Green	→	Project has started, a contract has been awarded and pre-start meeting is scheduled for February 2024.	Green	Green	Green	Green	George Chisenga	David Loveless	01/05/2023	31/05/2024	None.	£40,000	£40,000 (funded by South Western Railway)	£0
20348	Channel Shift	Green	NEW	The IRP Channel Shift Project is designed to transform digital services, to deliver further efficiencies and improved customer service. Full project sign off is anticipated at the Executive on the 21st March 2024 which will confirm the release of funds.	Green	Green	Green	Green	Hannah Bonenham	Adam Walther	01/10/2023	31/12/2025	None.	£1,050,000	TBC	£0
Projects at Practical Completion																
10206	Playground Improvements Phase 4	Green	→	The Play Strategy has been agreed and priorities for improvements and refurbishments of play areas have been determined. Funding has been agreed for the remaining three play areas at Horsell Moor, Oakfield and Sutton Green. Works at Horsell Moor and Oakfield play areas were completed and reopened in August 2023. Refurbishment of Sutton Green Play Area is currently on hold pending a review of the Council's play area provision and updated investment programme. The retention period will end on the 30th June 2024. Once retentions are paid, this project will be closed. Any remaining works will be considered under future play requirements.	Green	Green	Green	Green	Arran Henderson	Beverley Kuchar	01/08/2007	30/04/2009	31/03/2024	£883,000	£693,155	£689,908
20146	Leisure Lagoon Modernisation	Green	→	Works are complete. The project was in retention until the end of November 2022. However a defect with part of the changing room floor has been highlighted which the contractor is working to resolve. The project will be closed once the defects have been addressed.	Green	Green	Green	Green	David Loveless	Beverley Kuchar	01/06/2017	30/04/2018	30/06/2020	£800,000	£1,855,000	£1,797,746
20259	New Town Centre Signage - Wayfinding	Green	→	Nine navigational totems are in place. Project is substantially complete and has now been put into retention until 31st May 2024.	Green	Green	Green	Green	George Chisenga	Beverley Kuchar	01/10/2021	31/12/2021	31/05/2023	£250,000	£250,000	£109,126
20266	Goldsworth Park Retail Centre Car Park Works	Green	→	This project is for repairs, surfacing works and white lining to areas of Goldsworth Park Retail Centre car park. This project was in retention until August 2022. The contractor is required to return to complete a small section of work and once done, the project will be closed.	Green	Green	Green	Green	Vanessa Tabner	David Loveless	01/01/2022	30/04/2022	31/05/2022	£65,505	£65,505	£60,526
20269	Community Meals Relocation To Monument Way	Green	→	Project is now complete and was delivered within schedule and budget. The retention period ended on the 30th June 2023. A defects meeting has been held with the main contractor and final remedial works have been completed. Final payments are being processed after which the project will be closed.	Green	Green	Green	Green	Pino Mastromarco	Louise Strongitharm	01/11/2021	29/04/2022	31/08/2022	£361,000	£361,000	£359,064
20303	Dukes Court Office Suite Refurbishment	Green	→	This project relates to the refurbishment of a number of void tenant suites at Dukes Court. Works are funded by dilapidation contributions from previous tenants. Works have included new ceilings, lighting, decoration and carpets which have been completed. This project was practically completed on the 15th September 2023 and will be in retention until the 14th September 2024.	Green	Green	Green	Green	Mark Ferguson	David Loveless	01/04/2022	31/10/2022	29/09/2023	£265,000	£272,212	£272,026
Projects Closed During Reporting Period																
10297	Local Development Framework	N/a	N/a	Completed and now closed.	N/a	N/a	N/a	N/a	Jill Peet	Beverley Kuchar	01/04/2010	01/12/2014	31/10/2023	£ 389,550	£ 689,550	£ 636,513
20186	Woking Park- CCTV Installation	N/a	N/a	Completed and now closed.	N/a	N/a	N/a	N/a	Trevor Kimber	David Loveless	01/12/2017	31/05/2018	None.	£ 235,000	£ 235,000	£ 199,700

KEY	Green	Project is progressing according to agreed plans and targets and is within all tolerances.
	Amber	Project contains areas of concern which are impacting on delivery and may need remedial action.
	Red	Project is failing in one or more areas and is in need of immediate attention.
	Blue	Project on closure, had variations previously highlighted.
	↑	Overview RAG Flag has improved since the last Project Monitoring Report.
	→	Overview RAG Flag is the same as the last Project Monitoring Report.
↓	Overview RAG Flag is worse than the last Project Monitoring Report.	
Revised End	Indicates that CLT has authorised an extension to the schedule of a project. If a project exceeds its budget/timescale and a formal request for an extension to either is agreed, the RAG flags will be baselined against the revised budget/timescale.	